

## Costed evaluation plan – Pakistan – UNICEF country programme of cooperation, 2023–2027

The table draws from the Integrated Monitoring and Evaluation Plan to cover present evaluations planned for the duration of the programme cycle. Additional guidance on financial resources for evaluation is outlined in the revised evaluation policy of UNICEF ([E/ICEF/2018/14](#)).

<i>Evaluation title</i>	<i>United Nations Sustainable Development Cooperation Framework (or equivalent) outcome</i>	<i>UNICEF Strategic Plan, 2022–2025 Goal Area</i>	<i>Criteria used for selection</i>	<i>Intended use of evaluation findings</i>	<i>Expected start date (month and year, or year only)</i>	<i>Anticipated cost and provisional source of funding (regular resources (RR) or other resources (OR)), in US\$</i>
Formative evaluation of social norms and behaviour change strategies across sectoral programming and in different provinces	UNSDCF outcomes: 1. Basic social services 2. Gender equality and women’s empowerment 3. Climate change and environment 4. Sustainable inclusive economic growth and decent work 5. Governance	Goal Areas 1–5	Important cross-cutting strategy for all programme areas and Strategic Plan Goal Areas that have never been evaluated in Pakistan.	The evaluation will fill critical knowledge gaps about norms and behaviours across culture and society in Pakistan that act as barriers to change.  The results and recommendations will be used to strengthen gender-responsive social and behavioural change strategies across all programmes and adapt them to the country’s different provinces, regions and cultures.	January 2023	200 000 (RR) 300 000 (OR)
Summative evaluation of the Pakistan plan of action for the prevention, early detection and treatment of child wasting	UNSDCF outcome: 1. Basic social services	Goal Area 1	Extremely strategic development and humanitarian issue for the programme.  Will be a joint United Nations evaluation.  Long period of unevaluated programme implementation.	The evaluation will determine how well the programme has achieved its annual objectives and how likely it is to achieve its planned results. It will help the relevant programmes to use the findings from high-performing areas to guide improvement in low-performing areas.  The evaluation will provide information to improve the effectiveness, efficiency	January 2023	100 000 (OR)

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				and quality of the prevention, early detection and management of programmes to prevent wasting.  The evaluation findings will also be used for advocacy and resource mobilization for this underfunded area.		
Midterm evaluation of multisectoral early childhood development programming	UNSDCF outcome: 1. Basic social services	Goal Areas 1–5	The continuum of care, starting with early childhood, is a key area for the entire country programme.	The evaluation will inform optimal coordination and convergence in priority districts.  The findings will guide improvements in the efficiency and effectiveness of multisectoral early childhood development programmes.	January 2025	80 000 (RR)
Midterm evaluation of child protection case management and referral systems in selected provinces and territories	UNSDCF outcome: 5. Governance	Goal Area 3	There has been significant investment across the UNICEF country programme, yet child protection case management and referral systems have not been evaluated. In the initial years, a lot of work was focused on legal reforms and setting	UNICEF will advocate for implementing recommendations on:  (i) linkages with the alternative care, education, health, justice and social protection sectors to deliver services.  (ii) implementation of the Child Protection Case Management Information	January 2025	150 000 (RR) 100 000 (OR)

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			<p>up the structures. Only in the latter half of the country programme period, a model system was established in district of Quetta, Balochistan Province, and others are still in the process of being established. Therefore, the programme needed some time for implementation before it could be evaluated to give concrete recommendations.</p> <p>Key set of interventions on Sustainable Development Goals target 16.2 on violence against children.</p>	<p>Management System (Primer) for evidence-based decision-making (i.e., using incident data to understand risk factors and violation patterns).</p> <p>(iii) child protection social service workforce strengthening</p> <p>UNICEF will use the recommendations for scale up of child protection case management and referral systems across the districts in each province.</p>		
<p>Outcome evaluation of UNICEF contributions to the Approach to Total Sanitation and goal of ending open defecation in Pakistan</p>	<p>UNSDCF outcome: 1. Basic social services</p>	<p>Goal Area 4</p>	<p>It is extremely important to end open defecation in Pakistan; this is a key indicator for the country programme, with multisectoral impact.</p> <p>Important government</p>	<p>Use the evidence on achievements and lessons learned to advocate with provincial governments and donors for commitments that will enable Pakistan to end the practice of open defecation and sustain that status.</p>	<p>January 2025</p>	<p>150 000 (RR)</p>

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			<p>priority, including for environmental protection.</p> <p>Important thematic area over several programme cycles yet it has not been evaluated.</p>	<p>There has been a long period of implementation during which there has not been a national evaluation of how successfully the Pakistan Approach to Total Sanitation has been adopted, applied and sustained by sector partners and communities. There are still 7 million people practising open defecation and lessons learned will be used to inform recommendations on updating and revising the approach.</p> <p>The recommendations will also inform nutrition, health, child protection and education programming.</p>		
<p>Outcome evaluation of the education sector programme implementation grant from the Global Partnership for Education in Balochistan, Khyber Pakhtunkhwa and Punjab Provinces</p>	<p>UNSDCF outcome: 1. Basic social services</p>	<p>Goal Area 2</p>	<p>Major programme investments across two programme cycles in this thematic area.</p> <p>Priority for three provincial governments and international partnership with the Global Partnership for Education.</p>	<p>Use a determination of the level of achievement of expected results and factors for all indicators and targets, at disaggregated levels and by province to recommend specific approaches, strategies and new targets for new sector programmes beyond 2025.</p>	<p>March 2025</p>	<p>380 555 (OR)</p>

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			Includes analysis of progress towards all output and outcome indicators in three provinces where indicators are of great concern.	Use the findings and recommendations to enhance multisectoral advocacy, communication and leveraging for gender, equity, child rights and inclusive education (including for children with disabilities in Punjab Province and refugee children in Balochistan and Khyber Pakhtunkhwa Provinces).  Disseminate findings at the regional and global level as a contribution to global knowledge on best practices and lessons learned.		
Evaluation of essential newborn care strategies and models in all provinces	UNSDCF outcome: 1. Basic social services	Goal Area 1	Important thematic area for the country programme and for achievement of the Sustainable Development Goal target and universal health care commitment.  UNICEF Pakistan has prioritized and invested in newborn survival across several programme cycles but has not systematically	Determine whether programme activities have been and are being implemented as intended, in line with the recommendations of the national newborn survival strategy and are leading to achievement of planned targets and results.  The evaluation will inform the 2023–2027 country programme. The recommendations will be critical to the plans to replicate and bring to	June 2025	100 000 (OR)

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			evaluated the effort and results.	scale contributions to reducing the neonatal mortality rate.		
Outcome evaluation of the implementation or use of findings from child labour surveys for evidence-based decision-making at provincial, territorial and national levels	UNSDCF outcome: 4. Sustainable inclusive economic growth and decent work	Goal Area 3	Significant investment by UNICEF and other stakeholders across two programme cycles.  Key area of focus for donors (Foreign, Commonwealth and Development Office and the European Union).	Determine whether capacities have been developed to use data analytics of the child labour survey to inform policies, strategic action plans, programmatic interventions and financial allocations.  Make recommendations for follow-up on policies and advocacy for actions that reduce the prevalence of child labour.	January 2026	50 000 (RR) 150 000 (OR)
Outcome evaluation of multisectoral programming aimed at reducing all forms of malnutrition, especially stunting, with a focus on actions during the first 1,000 days of life	UNSDCF outcome: 1. Basic social services	Goal Areas 1, 4, 5	Long period of programme implementation without any evaluation.  Stunting is a focus of the new country programme and cuts across multiple programme components, with geographic prioritization of districts for convergent programming.  Federal government and joint United Nations priority	Determine whether the multisectoral nutrition plans, strategies and programme are leading to achievement of planned targets and results. The findings and recommendations of the nationwide evaluation of the country-wide implementation of the micronutrient supplementation programme will be used to support effective and efficient utilization of government resources with efficient allocation.	January 2026	150 000 (RR) 100 000 (OR)

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			with the World Food Programme, the World Health Organization and the Food and Agriculture Organization of the United Nations.	This evaluation will also be used to guide nutrition governance, intersectoral coordination and synergy in service delivery to enhance maternal and child nutrition.  It will inform the design of the country programme, 2028–2032.		
Outcome evaluation of UNICEF support to reach “zero dose” children and to improve full immunization coverage with equity	UNSDCF outcome: 1. Basic social services	Goal Area 1	Full immunization coverage is an important thematic area for reduced infant and young child mortality, early childhood development and contributions to polio eradication.  Large, long-running investments by Gavi, the Vaccine Alliance.  Also important for United Nations and other health partners involved in immunization.	The findings on how well the programme has achieved its annual objectives and how likely it is to achieve its planned results in 2027 (i.e., the end of the country programme) will be used to overcome barriers and accelerate results, especially in the 46 government-identified priority districts for immunization and in UNICEF priority districts for early childhood development. The findings and recommendations will be of direct use to national and provincial governments, to the United Nations and to development partners,	June 2026	200 000 (OR)

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				<p>including Gavi, the Vaccine Alliance.</p> <p>This evaluation will also be used to inform strategies and approaches for full integration of polio immunization into the routine immunization health system during the country programme, 2028–2032.</p>		
<p>Summative evaluation of multisectoral initiatives aimed at strengthening opportunities for adolescent and youth development and participation</p>	<p>UNSDCF outcomes:</p> <ol style="list-style-type: none"> <li>1. Basic social services</li> <li>2. Gender equality and women’s empowerment</li> <li>3. Climate change and environment</li> <li>4. Sustainable inclusive economic growth and decent work</li> </ol>	<p>Goal Areas 2–4</p>	<p>Multisectoral thematic area in which there is interest to replicate and/or scale up.</p> <p>Programme related to high government priority on youth and government-led youth initiative.</p> <p>Multisectoral thematic area with international partnerships, intergovernmental initiatives and a key area for the Business for Results Strategy.</p> <p>Important area for the Prime Minister’s Office and for other United Nations agencies.</p>	<p>Use the identification and summary of successful multisectoral practices and initiatives that support adolescent development and participation to advocate for replication and scale up across intergovernmental, joint United Nations and private sector partnerships.</p> <p>Contribute to global knowledge on best practices in adolescent development and participation programming.</p>	<p>June 2026</p>	<p>50 000 (RR) 100 000 (OR)</p>



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Gender programming evaluation	UNSDCF outcome: 2. Gender equality and women's empowerment	Goal Areas 1–5	Important cross-cutting strategy for all programme areas.  Key area of focus for donors, including the Foreign, Commonwealth and Development Office and the European Union.	Systematic and objective evaluation measuring gender-specific results and outcomes across all programmes, capturing efficiency, effectiveness and sustainability. The evaluation's findings will capture the national scale up, in alignment with the National Gender Policy Framework, informing the extent to which the capacities were built and institutionalized and with recommendations that will inform the country programme, 2028–2032.	October 2026–March 2027	100 000 (RR) 50 000 (OR)
<b>Total resources</b>						<b>930 000 (RR)</b> <b>1 580 555 (OR)</b> <b>2 510 555 (Total)</b>